

1	THE MUNICIPALITY OF SHEENBORO			
2	BUDGET ESTIMATES			
3	STATEMENT OF FINANCIAL OPERATING ACTIVITIES FOR FISCAL PURPOSES			
4	PERIOD ENDED DECEMBER 31, 2018			
5				
6		Budget 2018	Estimate 2017	Budget 2017
7				
8	Revenue			
9	Tax revenue	513 903	501 162	496 021
10	Grants in lieu of taxes	39 012	39 012	39 012
11	Transfers	174 595	400 256	320 600
12	Services provided	3 000	3 000	3 000
13	Assessment of rights	11 500	16 325	10 500
14	Interest	3 176	2 800	2 601
15	Other revenue	1 194	30 818	7 075
16				
17		746 380	993 373	878 809
18				
19	Operating expense			
20	General administration	210 525	220 173	223 694
21	Public security	125 656	132 649	128 956
22	Transportation	253 933	277 297	258 578
23	Environmental health	68 924	63 997	61 552
24	Urban planning and regional development	32 316	22 993	26 043
25	Recreational and cultural activities	20 028	32 643	25 989
26	Costs of financing	7 500	7 500	7 500
27				
28		718 880	757 252	732 311
29				
30				
31	Surplus (deficit) for the period - before reconciliation	27 500	236 121	146 498
32				
33	Appropriations			
34	Investing activities	(27 500)	(298 481)	(205 510)
35	Surplus appropriation		59 012	59 012
36				
37		(27 500)	(239 469)	(146 498)
38				
39				
40	Surplus (deficit) for the period for fiscal purposes	-	(3 348)	-
41				
42				
43	Accumulated surplus 31-12-2016 (Page S46-1)		48 792	
44				
45	Projected accumulated surplus 31-12-2017		45 444	
46				
47				
48				
49				
50				
51				
52				
53				
54				
55				
56				
57				
58				
59				
60				

61	THE MUNICIPALITY OF SHEENBORO			
62	BUDGET ESTIMATES			
63	ANALYSIS OF REVENUE			
64	PERIOD ENDED DECEMBER 31, 2018			
65				
66		Budget 2018	Estimate 2017	Budget 2017
67				
68	TAXES			
69	Based on valuation			
70	Taxable valuation \$69,493,500 X.\$0.73/\$100 (2017 = \$0.71/\$100)	507 303	494 569	493 221
71	Minimum tax (\$100)	6 600	6 593	2 800
72		513 903	501 162	496 021
73				
74				
75	GRANTS IN LIEU OF TAXES			
76	Public lands grant	39 012	39 012	39 012
77				
78				
79	TRANSFERS			
80	Excise tax grant		211 648	140 510
81	Road maintenance grant	120 195	120 195	120 195
82	Road improvement grant	25 000	29 367	25 000
83	Double vocation road grant	10 000	10 100	12 000
84	Recycling grant	13 000	15 566	11 000
85	Student grant	1 400	1 380	1 695
86	Emplois Quebec Grant	5 000	12 000	10 200
87				
88				
89		174 595	400 256	320 600
90				
91	SERVICES PROVIDED			
92	Services provided municipal bodies			
93	Services to TNO - dump	3 000	3 000	3 000
94				
95				
96	ASSESSMENT OF RIGHTS			
97	Licenses and permits	2 500	2 975	2 000
98	Transfer duties	9 000	13 350	8 500
99		11 500	16 325	10 500
100				
101				
102	INTEREST			
103	Interest on arrears	3 176	2 800	2 601
104				
105		3 176	2 800	2 601
106				
107				
108	OTHER REVENUE			
109	Other (Land Sale)			4 000
110	Sale of scrap metal	500	704	500
111	Transfer Station donations			75
112	Dock donation transfer		6 642	2 500
113	Other revenue	694	15 934	
114	Walk path funds		7 538	
115		1 194	30 818	7 075
116				
117				
118				
119				
120				

121	THE MUNICIPALITY OF SHEENBORO			
122	BUDGET ESTIMATES			
123	ANALYSIS OF OPERATING EXPENSES			
124	PERIOD ENDED DECEMBER 31, 2018			
125				
126		Budget 2018	Estimate 2017	Budget 2017
127				
128	GENERAL ADMINISTRATION			
129	Legislation			
130	Mayor and Councillors - remuneration	17 600	17 340	17 340
131	Mayor and Councillors - allowance	8 035	7 916	8 670
132	Mayor and Councillors - employer's share	900	900	886
133	Mayor and Councillors - travel and convention	2 500	810	2 500
134	Receptions	1 200	30	1 200
135	F.Q.M.	1 000	947	800
136	Newsletter	250	250	250
137				
138		31 485	28 193	31 646
139				
140	Financial and administrative management			
141	Secretary	45 675	52 219	49 000
142	Employer's share	6 400	7 225	6 500
143	Secretary - travel allowance	2 000	2 000	2 800
144	Audit fee	9 000	8 781	9 400
145	Professional services	7 750	7 600	7 600
146	Office supplies	5 000	5 400	4 000
147	Computer program	3 000	3 000	2 600
148	Postage	2 300	2 100	2 000
149	Telephone	3 600	3 600	3 000
150	Office Insurance	1 175	1 140	1 100
151	Office maintenance	1 000	2 000	6 000
152	Office - light and heat	5 000	5 000	5 000
153	Bond insurance	420	404	
154	Overhead expense - 5%	3 279	3 389	2 739
155		95 599	103 858	101 739
156				
157	Election expense			
158	Remuneration and benefits		4 107	4 000
159	Public notices		506	500
160	Supplies		543	200
161		0	5 156	4 700
162				
163	Assessment			
164	M.R.C. de Pontiac	41 446	38 037	38 037
165				
166	Other			
167	Public notices	800	1 155	800
168	Errors and omissions insurance	550	532	540
169	Liability insurance	3 000	2 985	3 400
170	Legal fees	2 000	525	2 000
171	Grants, donations	3 000	3 000	3 000
172	Association fees			1 100
173	M.R.C. de Pontiac - other administrative expenses	32 645	36 732	36 732
174				
175		41 995	44 929	47 572
176				
177		210 525	220 173	223 694
178				
179				
180				

181	THE MUNICIPALITY OF SHEENBORO			
182	BUDGET ESTIMATES			
183	ANALYSIS OF OPERATING EXPENSES			
184	PERIOD ENDED DECEMBER 31, 2018			
185				
186		Budget 2018	Estimate 2017	Budget 2017
187				
188	PUBLIC SECURITY			
189	Police protection			
190	Government of Quebec	60 000	58 380	58 398
191				
192	Fire protection			
193	West Pontiac Fire service	48 540	52 000	50 494
194	Firemen remuneration (Fires fought in Sheenboro)	3 000	660	4 000
195	Intermunicipal agreement	2 000	2 000	2 000
196	Capital funds to West Pontiac Fire Department	5 000	5 000	5 000
197	M.R.C. de Pontiac	3 506	5 636	5 636
198	Dry hydrant		2 625	
199	911 service		2 805	
200				
201		62 046	70 726	67 130
202				
203	Civil protection			
204	Civil emergency plan / Red Cross	160	160	160
205				
206	Other			
207	M.R.C de Pontiac - animal control	3 125	3 058	3 058
208	Sheen wild animal control	325	325	210
209				
210		3 450	3 383	3 268
211				
212		125 656	132 649	128 956
213				
214				
215				
216				
217				
218				
219				
220				
221				
222				
223				
224				
225				
226				
227				
228				
229				
230				
231				
232				
233				
234				
235				
236				
237				
238				
239				
240				

241	THE MUNICIPALITY OF SHEENBORO			
242	BUDGET ESTIMATES			
243	ANALYSIS OF OPERATING EXPENSES			
244	PERIOD ENDED DECEMBER 31, 2018			
245				
246		Budget 2018	Estimate 2017	Budget 2017
247				
248	TRANSPORTATION			
249	Municipal roads			
250	Overhead expense - 75%	49 176	50 838	41 078
251	Equipment rental	25 000	45 438	28 000
252	Grading contract	28 000	27 134	25 000
253	Road maintenance and brushing	5 000	99	10 000
254	Culverts	1 500		1 500
255	Sand and gravel	20 000	34 822	23 000
256	Calcium	6 000	8 018	15 000
257	Gas and oil	500	1 377	500
258	Small tools	1 500	1 576	500
259	Cold patch	5 000	5 199	4 000
260	Other - MRC for Schyan Road	4 000	4 000	4 000
261	Sweeping	1 800		1 500
262				
263		147 476	178 501	154 078
264				
265	Snow removal			
266	Snow removal contract	101 757	95 840	100 000
267				
268		101 757	95 840	100 000
269				
270	Street lighting			
271	Electricity	2 700	2 700	2 500
272				
273	Traffic			
274	Road signs	2 000	256	2 000
275				
276		253 933	277 297	258 578
277				
278	ENVIRONMENTAL HEALTH			
279	Domestic garbage			
280	M.R.C. de Pontiac - waste management	6 088	5 736	5 736
281	Equipment rental	1 000	882	2 000
282	Dump maintenance	1 000	600	1 500
283	Waste disposal - contract	32 000	32 000	32 000
284	Overhead expense - 7.5%	4 918	5 084	4 108
285				
286				
287		45 006	44 302	45 344
288				
289	Secondary materials			
290	Recycling	15 000	14 400	12 000
291	Other services environment correction	4 000	211	100
292	Overhead expense - 7.5%	4 918	5 084	4 108
293				
294		23 918	19 695	16 208
295				
296		68 924	63 997	61 552
297				
298				
299				
300				

301	THE MUNICIPALITY OF SHEENBORO			
302	BUDGET ESTIMATES			
303	ANALYSIS OF OPERATING EXPENSES			
304	PERIOD ENDED DECEMBER 31, 2018			
305				
306		Budget 2018	Estimate 2017	Budget 2017
307				
308				
309	URBAN PLANNING			
310	Urbanism			
311	M.R.C. de Pontiac	22 926	16 743	16 743
312	Professional services	1 500		1 500
313	Contract building inspector	6 090	6 000	6 000
314	Office supplies	300	250	300
315	Training and convention	1 000		1 000
316	Zoning and other notices	500		500
317				
318		32 316	22 993	26 043
319				
320	RECREATIONAL AND CULTURAL ACTIVITIES			
321	Upper Pontiac Sports Complex	5 000	5 000	5 000
322	Wharf and dock maintenance	2 000	1 080	3 000
323	Park maintenance	2 500	2 778	2 500
324	Park - overhead expense - 5%	3 279	3 389	2 739
325	Library - salary			650
326	Library	749	578	600
327	Résidence Meilleur	2 500	2 500	2 500
328	Culture		12 188	2 000
329	Inter-generational park	2 000	5 130	5 000
330	West Pontiac marketing	2 000		2 000
331				
332		20 028	32 643	25 989
333				
334	COSTS OF FINANCING			
335	Bank charges and interest on temporary loans	7 500	7 500	7 500
336				
337				
338		7 500	7 500	7 500
339				
340				
341	APPROPRIATIONS			
342	Investing activities			
343	Roads	15 000		25 000
344	Building	10 000	47 977	40 000
345	Excise Grant		211 648	140 510
346	Dock		25 707	
347	Ingenerational park		3 149	
348	Dry hydrant		10 000	
349	Office furniture	2 500		
350		27 500	298 481	205 510
351				
352				
353				
354				
355				
356				
357				
358				
359				
360				

361	THE MUNICIPALITY OF SHEENBORO			
362	BUDGET ESTIMATES			
363	ANALYSIS OF OPERATING EXPENSES			
364	PERIOD ENDED DECEMBER 31, 2018			
365				
366		Budget 2018	Estimate 2017	Budget 2017
367				
368				
369	OVERHEAD EXPENSE			
370	Employee wages	47 000	51 000	40 000
371	Employer's share	7 050	7 650	6 000
372	Pension plan 5% / group insurance	2 000		
373	Clothing allowance and Csst safety supplies	1 100	1 013	1 063
374	Tools and supplies	500	400	500
375	Truck - insurance	320	313	304
376	Truck - licence	600	408	404
377	Truck - fuel	4 000	4 000	3 500
378	Truck - maintenance	3 000	3 000	3 000
379				
380		65 570	67 784	54 771
381				
382	Overhead expense distributed to:			
383	Administration building - 5%	3 279	3 389	2 739
384	Roads - 75%	49 176	50 838	41 078
385	Garbage - 7.5%	4 918	5 084	4 108
386	Recycling - 7.5%	4 918	5 084	4 108
387	Parks - 5%	3 279	3 389	2 739
388				
389				
390		65 570	67 784	54 771
391				
392				
393				
394				
395				
396				
397				
398				
399				
400				
401				
402				
403				
404				
405				
406				
407				
408				
409				
410				
411				
412				
413				
414				
415				
416				
417				
418				
419				
420				