

1	<b>THE MUNICIPALITY OF SHEENBORO</b>			
2	<b>BUDGET ESTIMATES</b>			
3	<b>STATEMENT OF FINANCIAL OPERATING ACTIVITIES FOR FISCAL PURPOSES</b>			
4	<b>PERIOD ENDED DECEMBER 31, 2019</b>			
5				
6		<b>Budget 2019</b>	<b>Estimate 2018</b>	<b>Budget 2018</b>
7				
8	<b>Revenue</b>			
9	Tax revenue	535,157	523,904	513,903
10	Grants in lieu of taxes	39,012	39,012	39,012
11	Transfers	197,570	236,715	174,595
12	Services provided	3,000	3,000	3,000
13	Assessment of rights	12,500	21,085	11,500
14	Interest	3,398	3,830	3,176
15	Other revenue	800	1,398	1,194
16				
17		<b>791,437</b>	<b>828,944</b>	<b>746,380</b>
18				
19	<b>Operating expense</b>			
20	General administration	232,576	224,822	210,525
21	Public security	129,005	124,718	125,656
22	Transportation	270,454	256,610	253,933
23	Environmental health	74,535	69,139	68,924
24	Urban planning and regional development	40,773	31,176	32,316
25	Recreational and cultural activities	21,136	15,983	20,028
26	Costs of financing	12,000	19,000	7,500
27				
28		<b>780,479</b>	<b>741,447</b>	<b>718,880</b>
29				
30				
31	<b>Surplus (deficit) for the period - before reconciliation</b>	<b>10,958</b>	<b>87,497</b>	<b>27,500</b>
32				
33	<b>Appropriations</b>			
34	Investing activities	(12,500)	(14,440)	(27,500)
35	Surplus appropriation	1,542		
36				
37		<b>(10,958)</b>	<b>(14,440)</b>	<b>(27,500)</b>
38				
39				
40	<b>Surplus (deficit) for the period for fiscal purposes</b>	<b>-</b>	<b>73,057</b>	<b>-</b>
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61	<b>THE MUNICIPALITY OF SHEENBORO</b>		
62	<b>BUDGET ESTIMATES</b>		
63	<b>ANALYSIS OF REVENUE</b>		
64	<b>PERIOD ENDED DECEMBER 31, 2019</b>		
65			
66		<b>Budget 2019</b>	<b>Estimate 2018</b>
67			<b>Budget 2018</b>
68	<b>TAXES</b>		
69	<b>Based on valuation</b>		
70	Taxable valuation \$70,420,900 X.\$0.75/\$100 (2018 = \$0.73/\$100)	528,157	516,991
71	Minimum tax (\$100)	7,000	6,913
72			
73		<b>535,157</b>	<b>523,904</b>
74			
75			
76	<b>GRANTS IN LIEU OF TAXES</b>		
77	Public lands grant	<b>39,012</b>	<b>39,012</b>
78			
79			
80	<b>TRANSFERS</b>		
81	Road maintenance grant	151,170	151,170
82	Road improvement grant	25,000	30,000
83	Double vocation road grant		10,000
84	Recycling grant	20,000	23,198
85	Student grant	1,400	1,440
86	Emplois Quebec Grant		788
87	Dock grant		14,679
88	Dock grant - Fortin		1,000
89	FDT and Walking path grants		14,440
90			
91			
92		<b>197,570</b>	<b>236,715</b>
93			
94	<b>SERVICES PROVIDED</b>		
95	<b>Services provided municipal bodies</b>		
96	Services to TNO - dump	<b>3,000</b>	<b>3,000</b>
97			
98			
99	<b>ASSESSMENT OF RIGHTS</b>		
100	Licenses and permits	2,500	2,650
101	Transfer duties	10,000	18,435
102			
103		<b>12,500</b>	<b>21,085</b>
104			
105			
106	<b>INTEREST</b>		
107	Interest on arrears	3,398	3,600
108	Interest on Gst/Qst refunds		230
109			
110		<b>3,398</b>	<b>3,830</b>
111			
112			
113	<b>OTHER REVENUE</b>		
114	Sale of scrap metal	800	1,323
115	Other revenue		75
116			
117		<b>800</b>	<b>1,398</b>
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121	<b>THE MUNICIPALITY OF SHEENBORO</b>			
122	<b>BUDGET ESTIMATES</b>			
123	<b>ANALYSIS OF OPERATING EXPENSES</b>			
124	<b>PERIOD ENDED DECEMBER 31, 2019</b>			
125				
126		<b>Budget 2019</b>	<b>Estimate 2018</b>	<b>Budget 2018</b>
127				
128	<b>GENERAL ADMINISTRATION</b>			
129	<b>Legislation</b>			
130	Mayor and Councillors - remuneration	17,952	17,600	17,600
131	Mayor and Councillors - allowance	8,196	8,035	8,035
132	Mayor and Councillors - employer's share	910	890	900
133	Mayor and Councillors - travel and convention	2,500	2,000	2,500
134	Receptions	1,200	1,200	1,200
135	F.Q.M.	2,000	1,638	1,000
136	Newsletter			250
137				
138		<b>32,758</b>	<b>31,363</b>	<b>31,485</b>
139				
140	<b>Financial and administrative management</b>			
141	Secretary	48,452	47,502	45,675
142	Employer's share	6,985	6,848	6,400
143	Secretary - travel allowance	2,000	1,600	2,000
144	Audit fee	9,725	9,525	9,000
145	Professional services	9,869	8,139	7,750
146	Taxation program support - KGR	2,800	2,800	
147	Office supplies	5,000	4,500	5,000
148	Computer programs	3,500	3,323	3,000
149	Postage	2,000	2,000	2,300
150	Telephone	3,800	3,750	3,600
151	Office Insurance	1,275	1,261	1,175
152	Office maintenance	2,500	6,500	1,000
153	Office - light and heat	5,000	5,000	5,000
154	ADMQ fees	500		
155	Bond insurance	175	170	420
156	Overhead expense - 5%	2,986	2,893	3,279
157				
158		<b>106,567</b>	<b>105,811</b>	<b>95,599</b>
159				
160	<b>Election expense</b>			
161	Remuneration and benefits			
162	Public notices/ballots			
163		<b>0</b>	<b>0</b>	<b>0</b>
164				
165	<b>Assessment</b>			
166	M.R.C. de Pontiac	<b>38,713</b>	<b>41,446</b>	<b>41,446</b>
167				
168	<b>Other</b>			
169	Public notices	1,000	900	800
170	Errors and omissions insurance	550	532	550
171	Liability insurance	3,200	3,149	3,000
172	Legal fees	5,000	5,000	2,000
173	Grants, donations	3,000	3,000	3,000
174	Association fees	1,000	977	
175	M.R.C. de Pontiac - other administrative expenses	40,788	32,644	32,645
176				
177		<b>54,538</b>	<b>46,202</b>	<b>41,995</b>
178				
179		<b>232,576</b>	<b>224,822</b>	<b>210,525</b>
180				

181	<b>THE MUNICIPALITY OF SHEENBORO</b>		
182	<b>BUDGET ESTIMATES</b>		
183	<b>ANALYSIS OF OPERATING EXPENSES</b>		
184	<b>PERIOD ENDED DECEMBER 31, 2019</b>		
185			
186		<b>Budget 2019</b>	<b>Estimate 2018</b>
187			<b>Budget 2018</b>
188	<b>PUBLIC SECURITY</b>		
189	<b>Police protection</b>		
190	Government of Quebec	<b>60,000</b>	<b>59,018</b>
191			<b>60,000</b>
192	<b>Fire protection</b>		
193	West Pontiac Fire service	50,000	50,000
194	Sheenboro callouts	3,000	3,000
195	Intermunicipal agreement	2,000	350
196	Capital funds to West Pontiac Fire Department	5,000	5,000
197	M.R.C. de Pontiac	4,129	3,506
198	911 service		234
199			
200		<b>64,129</b>	<b>62,090</b>
201			<b>62,046</b>
202	<b>Civil protection</b>		
203	Generator propane	1,000	
204	Civil emergency plan / Red Cross	160	160
205			
206		<b>1,160</b>	<b>160</b>
207			<b>160</b>
208	<b>Other</b>		
209	M.R.C de Pontiac - animal control	3,391	3,125
210	Sheen wild animal control	325	325
211			
212		<b>3,716</b>	<b>3,450</b>
213			<b>3,450</b>
214		<b>129,005</b>	<b>124,718</b>
215			<b>125,656</b>
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242	<b>BUDGET ESTIMATES</b>		
243	<b>ANALYSIS OF OPERATING EXPENSES</b>		
244	<b>PERIOD ENDED DECEMBER 31, 2019</b>		
245			
246		<b>Budget 2019</b>	<b>Estimate 2018</b>
247			<b>Budget 2018</b>
248	<b>TRANSPORTATION</b>		
249	<b>Municipal roads</b>		
250	Overhead expense - 67%	40,016	38,766
251	Equipment rental	30,000	41,925
252	Grading contract	25,000	15,874
253	Road maintenance and brushing	5,000	5,000
254	Culverts	5,000	9,738
255	Sand and gravel	20,000	21,622
256	Calcium	8,000	6,941
257	Gas and oil	500	300
258	Small tools	1,500	1,110
259	Cold patch	8,000	9,000
260	Other - MRC for Schyan Road	4,000	4,000
261	Sweeping	1,600	1,470
262			
263		<b>148,616</b>	<b>150,746</b>
264			<b>147,476</b>
265	<b>Snow removal</b>		
266	Snow removal contract	113,838	101,757
267			
268		<b>113,838</b>	<b>101,757</b>
269			
270	<b>Street lighting</b>		
271	Electricity	3,000	2,700
272			
273	<b>Traffic</b>		
274	Road signs	5,000	1,407
275			
276		<b>270,454</b>	<b>256,610</b>
277			<b>253,933</b>
278	<b>ENVIRONMENTAL HEALTH</b>		
279	<b>Domestic garbage</b>		
280	M.R.C. de Pontiac - waste management	6,798	6,088
281	Equipment rental	1,000	1,000
282	Dump maintenance	1,000	243
283	Waste disposal - contract	32,000	31,500
284	Overhead expense - 7.5%	4,479	4,339
285			
286		<b>45,277</b>	<b>43,170</b>
287			<b>45,006</b>
288	<b>Secondary materials</b>		
289	Recycling	16,000	15,500
290	Other services and composting	4,000	1,500
291	Overhead expense - 15.5%	9,257	8,968
292			
293		<b>29,257</b>	<b>25,968</b>
294			<b>23,918</b>
295		<b>74,535</b>	<b>69,139</b>
296			<b>68,924</b>
297			
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302	<b>BUDGET ESTIMATES</b>		
303	<b>ANALYSIS OF OPERATING EXPENSES</b>		
304	<b>PERIOD ENDED DECEMBER 31, 2019</b>		
305			
306		<b>Budget 2019</b>	<b>Estimate 2018</b>
307			<b>Budget 2018</b>
308			
309	<b>URBAN PLANNING</b>		
310	<b>Urbanism</b>		
311	M.R.C. de Pontiac	27,473	22,926
312	Professional services	1,500	400
313	Contract building inspector	10,000	7,350
314	Office supplies	300	300
315	Training and convention	1,000	1,000
316	Zoning and other notices	500	500
317			
318		<b>40,773</b>	<b>31,176</b>
319			<b>32,316</b>
320	<b>RECREATIONAL AND CULTURAL ACTIVITIES</b>		
321	Upper Pontiac Sports Complex	5,000	5,000
322	Wharf and dock maintenance	4,000	381
323	Park maintenance	4,000	2,612
324	Park - overhead expense - 5%	2,986	2,893
325	Library	650	597
326	Résidence Meilleur	2,500	2,500
327	West Pontiac marketing	2,000	2,000
328			
329		<b>21,136</b>	<b>15,983</b>
330			<b>20,028</b>
331	<b>COSTS OF FINANCING</b>		
332	Bank charges and interest on temporary loans	12,000	19,000
333			
334			
335		<b>12,000</b>	<b>19,000</b>
336			<b>7,500</b>
337			
338	<b>APPROPRIATIONS</b>		
339	<b>Investing activities</b>		
340	Office building	10,000	25,000
341	Office furniture	2,500	2,500
342	Intergenerational park		10,622
343	Walking path		3,818
344			
345		<b>12,500</b>	<b>14,440</b>
346			<b>27,500</b>
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363	<b>THE MUNICIPALITY OF SHEENBORO</b>		
364	<b>BUDGET ESTIMATES</b>		
365	<b>ANALYSIS OF OPERATING EXPENSES</b>		
366	<b>PERIOD ENDED DECEMBER 31, 2019</b>		
367			
368		<b>Budget 2019</b>	<b>Estimate 2018</b>
369			<b>Budget 2018</b>
370			
371	<b>OVERHEAD EXPENSE</b>		
372	Employee wages	42,000	41,100
373	Employer's share	6,300	6,165
374	Pension plan 5% / group insurance		2,000
375	Clothing allowance and Csst safety supplies	1,000	600
376	Tools and supplies	500	500
377	Truck - insurance	500	484
378	Truck - licence	425	410
379	Truck - fuel	5,000	4,800
380	Truck - maintenance	4,000	3,800
381			
382		<b>59,725</b>	<b>57,859</b>
383			
384	<b>Overhead expense distributed to:</b>		
385	Administration building - 5%	2,986	2,893
386	Roads - 67%	40,016	38,766
387	Garbage - 7.5%	4,479	4,339
388	Recycling - 15.5% (7.5% for 2018)	9,257	8,968
389	Parks - 5%	2,986	2,893
390			
391			
392		<b>59,725</b>	<b>57,859</b>
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